

## Roadmap for ASEAN Center of Military Medicine (2020-2024)

### Background

As a followed-up to the adoption of Concept Paper on Establishment of ASEAN Center of Military Medicine (ACMM) has been officially established since 2016 to be a central node for establishing practical, effective, and sustainable cooperation among military medical services of ASEAN Member States (AMS) and ASEAN Defence Ministers' Meeting –Plus (ADMM-Plus). Objectives of the centre are to play unique roles in demonstrating regional solidarity to respond to common challenges and to coordinate and cooperate with the MMS of ADMM-Plus countries, related agencies, and international organizations, as well as to support other areas of collaboration under purview of ADMM-Plus framework. The Centre shall be operated in accordance with its Terms of Reference (TOR).

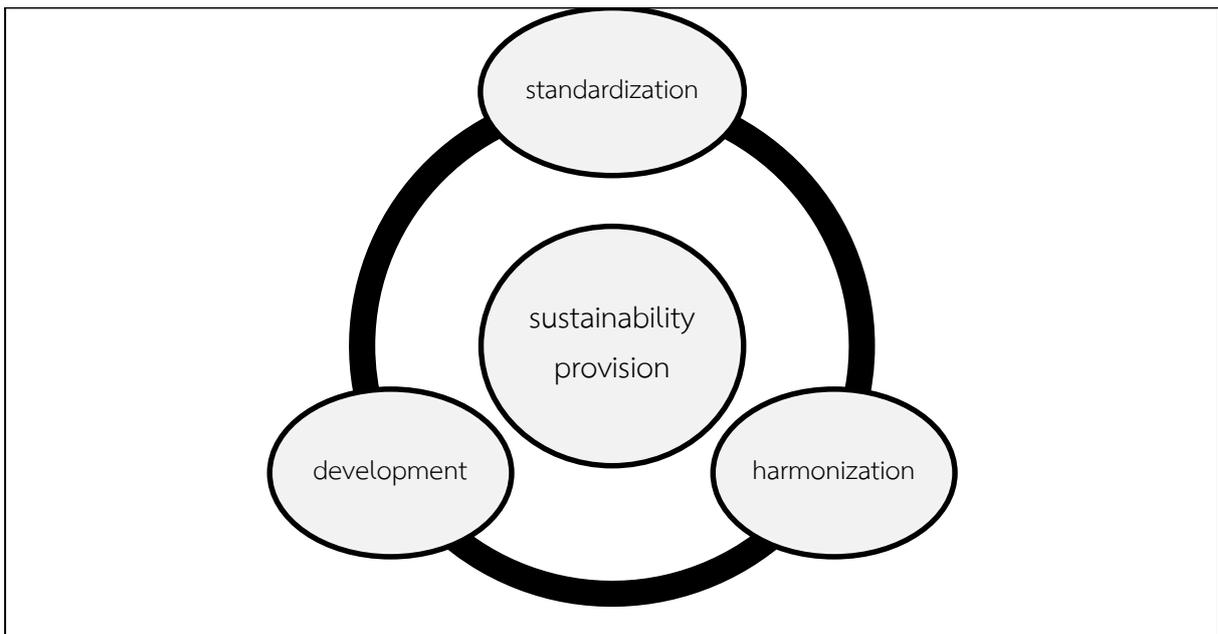
To achieve the mentioned goals of the ACMM, Roadmap for establishment of the ACMM has been approved by the 3<sup>rd</sup> ACMM Board of Directors (ACMM BODs) Meeting, to be used as the Centres' operation framework in order to reach an end-states that the Centre shall be registered as an ASEAN Sectoral Body and being ready to be handed-over to ASEAN Secretariat by the end of year 2019. The Roadmap mentioned that the Centre shall be totally supported and operated by the AMS, except for office building which shall be provided by Ministry of Defence (MOD), Kingdom of Thailand. Project-based initiatives may be performed with AMS, ADMM-Plus countries, or related agencies. In accordance with the Roadmap, the Centre has been functioned by means of its four strategies which include standardization strategy, harmonization strategy, development strategy, and sustainability strategy.

As the TOR of ACMM has been revised by the 13<sup>th</sup> ASEAN Defence Ministers' Meeting (ADMM) and the Centre has been registered as an ASEAN Sectoral Ministerial Body (ASMB) by the 34<sup>th</sup> ASEAN Summit, the Centre is now moving forward to conducting Host Country Agreement (HCA) as well as associated memorandums of agreement (MOA) and memorandums of understanding (MOU) with the Kingdom of Thailand. So the ACMM BODs, during the 4<sup>th</sup> ACMM BODs' Meeting, has tasked the ACMM Secretariat Office to draft a new roadmap for being used as the Centres' operational framework during the year 2020 and year 2024.

### End-States (Year 2024)

Required end-state by the end of year 2024 is that the Centre shall be one of high-performance international organizations which establishes a practical, effective, and sustainable cooperation among MMS of AMS, ADMM-Plus countries, and related agencies; as well as effectively supports other areas of cooperation under purview of ADMM-Plus framework.

### Means



The ACMM shall be functioned by means of its four strategies, as it has previously been operated since the year 2016.

Standardization strategy is a strategy for improving capabilities of the AMS's military medical services so that they can effectively perform joint and combined military medical operations. Ways to achieve this goal is to develop ACMM's standard operating procedures (SOPs) and military medical guidelines for the support of military operations under purviews of ADMM-Plus, to conduct joint training, and to build up military medical teams.

Harmonization strategy is a strategy for increasing interoperability among the AMS's military medical services. Ways to achieve this goal is to develop joint plans and pre-registered military medical force lists of the AMS and Plus countries.

Development strategy is a strategy for enhancing the effectiveness of joint military medical operations performed by the AMS. Ways to achieve this goal is to closely monitor for crisis

situation which may occur in the region, to gather medical data and information in order to develop medical intelligence in area of operations (AO), to establish communication and logistic lines in order to support joint military medical operations performed by the AMS, to conduct joint military medical researches among the AMS and between the AMS and ADMM-Plus countries, and to enhance capacity and capability of AMS's military medical personnel as well as ACMM personnel.

Sustainability provision strategy is for ensuring the sustainability of the ACMM itself. Ways to achieve this goal is to establish and expand ACMM's networks, to enhance capability of ACMM's liaison officers (ACMM LOs), and gain resource contributions from each AMS. In addition, conducting HCA as well as associated MOA and MOU with the kingdom of Thailand is vital for enhancing the sustainability of the Centre.

## Work Plans

### 1. Standardization strategy:

#### Year 2020

- a. to develop rules, regulations, SOPs, and guidelines for operations of the ACMM,
  - regulations on personnel
  - regulations on logistics
  - annex of ACMM Financial Rules and Procedures (ACMM FRP)
  - guidelines for operations of ASEAN Military Medical Assessment Team (AMMAT)
- b. to conduct training courses in order to standardize and to build up military medical team ;
  - AMMAT

#### Year 2021

- a. to develop rules, SOPs, guidelines for EIDs (COVID-19) of the ACMM
- b. to conduct training courses in order to standardize and to build up military medical team for response to EIDs (COVID-19)

#### Year 2022

- a. to develop rules, regulations, SOPs, and guidelines for operations of the ACMM,
  - TOR of ACMM (revision)
  - guidelines for support of customs, immigration, and quarantine(CIQs) process for military medicine forces

- SOPs for maritime operations
- SOPs for peace-keeping operations
- guidelines for operations of level-1 military medical team
- b. to conduct training courses in order to standardize and to build up military medical team ;
  - AMMAT

**Year 2023**

- a. to test SOPs and guidelines of the ACMM (to be integrated with initiatives of ADMM-Plus Experts' Working Group (ADMM-Plus EWGs) ;
  - SOPs for Humanitarian assistance and disaster relief (HADR)
  - SOPs for counter – terrorism (CT)
  - guidelines for support of CIQs process for military medical forces
  - guidelines for operations of AMMAT
  - guidelines for operations of level-1 military medical team
  - guidelines for medical support in peace-keeping operations (PKOs)
  - guidelines for medical support in maritime operations
  - joint military medical plans for support of HADR operations

**Year 2024**

- a. to develop rules, regulations, SOPs, and guidelines for operations of the ACMM;
  - SOPs for HADR (revision)
  - guidelines for support of CIQs process for military medical forces (revision)
  - guidelines for operations of AMMAT
  - guidelines for operations of level-1 military medical team
- b. to conduct training courses in order to standardize and to build up military medical teams;
  - level-1 military medical team

**2. Harmonization strategy:**

**Year 2020**

- a. to develop pre-registered military medical force lists of the AMS and the ADMM-Plus countries.
- b. to develop joint military medical plans for support of HADR operations.

- c. to synconize joint military medical plans for support of HADR operations with ASEAN coordinating centre for Humanitarian Assistance on disaster management (AHA Centre) as well as with associated regional and international organizations.

#### Year 2021

- a. to develop joint military medical plans for support of EIDs (COVID-19)
- b. to synconize joint military medical plans for support of EIDs (COVID-19) with associated regional and international organizations.

#### Year 2022

- a. to develop pre-registered medical force lists of the AMS and the ADMM-Plus countries.
- b. to synconize joint military medical plans for support of HADR operations with AHA Centre as well as with associated regional and international organizations.
- c. to integrate ASEAN Military Medical Conference (AMMC) with other regional military medical conference.

#### Year 2023

- a. to develop pre-registered military medical force lists of the AMS and the ADMM-Plus countries.
- b. to synconize joint military medical plans for support of HADR operations with AHA Centre as well as with associated regional and international organizations.
- c. to integrate AMMC with other regional military medical conference

#### Year 2024

- a. to develop pre-registered military medical force lists of the AMS and the ADMM-Plus countries.
- b. to synconize joint military medical plans for support of HADR operations with AHA Centre as well as with associated regional and international organizations.
- c. to integrate AMMC with other regional military medical conference.

### 3. Development strategy:

#### Year 2020

- a. to facilitate conduction or to conduct subject matter expert exchange (SMEE) or medical conferences among MMS of AMS and ADMM-Plus countries:
  - AMMC
  - Endemics and emerging diseases

- Topics that suited situations at that time or suited policy of the ACMM BODs
- b. to seek an opportunity and facilitate conduction of joint military medical researches among the AMS and ADMM-Plus countries
  - topics that suited policy of the ACMM BODs
- c. to send ACMM officers and/or military medical personnel from AMS to joint military medical courses in order to enhance military medical capabilities of the AMS.

**Year 2021**

- a. to facilitate conductions or to conduct subject matter expert exchange (SMEE) or medical conferences exchange training among MMS of AMS and ADMM-Plus countries : AMMC , for EIDs (COVID-19)
- b. to seek an opportunity and facilitate conduction of joint military medical researches among the AMS and ADMM-Plus countries for EIDs (COVID-19)

**Year 2022**

- a. to facilitate conductions or to conduct SMEE or medical conferences among MMS of AMS and ADMM-Plus countries:
  - AMMC
  - topics that suited situations at that time or suited policy of the ACMM BODs
- b. to seek an opportunity and facilitate conduction of joint military medical researches among the AMS and ADMM-Plus countries
  - topics that suited policy of the ACMM BODs
- c. to send ACMM officers and/or military medical personnel from AMS to joint military medical courses in order to enhance military medical capabilities of the AMS.;

**Year 2023**

- a. to facilitate conductions or to conduct SMEE or medical conferences among MMS of AMS and ADMM-Plus countries:
  - AMMC
  - topics that suited situations at that time or suited policy of the ACMM BODs
- b. to seek an opportunity and facilitate conduction of joint military medical researches among the AMS and ADMM-Plus countries
  - topics that suited policy of the ACMM BODs
- c. to send ACMM officers and/or military medical personnel from AMS to joint military medical courses in order to enhance military medical capabilities of the AMS.;

**Year 2024**

- a. to facilitate conduction or to conduct subject matter expert exchange (SMEE) or medical conferences among MMS of AMS and ADMM-Plus countries:
  - AMMC
  - Endemics and emerging diseases
  - Topics that suited situations at that time or suited policy of the ACMM BODs
- b. to seek an opportunity and facilitate conduction of joint military medical researches among the AMS and ADMM-Plus countries
  - topics that suited policy of the ACMM BODs
- c. to send ACMM officers and/or military medical personnel from AMS to joint military medical courses in order to enhance military medical capabilities of the AMS.

**4. Sustainability provision strategy:**

**Year 2020**

- a. to integrate ACMM activities with ADMM-Plus EWG on military Medicine (ADMM-Plus EWG on MM)
- b. to join other regional collaborations and ADMM-Plus EWGs initiatives which agree to collaborate with ACMM
- c. to seek an opportunity to cooperate with other regional collaborations and ADMM-Plus EWGs initiatives which has no collaborations with ACMM.

**Year 2021 – on EIDs (COVID-19)**

- a. to integrate ACMM activities with ADMM-Plus EWG on military Medicine (ADMM-Plus EWG on MM)
- b. to join other regional collaborations and ADMM-Plus EWGs initiatives which agree to collaborate with ACMM
- c. to seek an opportunity to cooperate with other regional collaborations and ADMM-Plus EWGs initiatives which has no collaborations with ACMM.

**Year 2022**

- a. to integrate ACMM activities with ADMM-Plus EWG on military Medicine (ADMM-Plus EWG on MM)
- b. to join other regional collaborations and ADMM-Plus EWGs initiatives which agree to collaborate with ACMM

- c. to seek an opportunity to cooperate with other regional collaborations and ADMM-Plus EWGs initiatives which has no collaborations with ACMM

**Year 2023**

- a. to integrate ACMM activities with ADMM-Plus EWG on military Medicine (ADMM-Plus EWG on MM)
- b. to join other regional collaborations and ADMM-Plus EWGs initiatives which agree to collaborate with ACMM
- c. to seek an opportunity to cooperate with other regional collaborations and ADMM-Plus EWGs initiatives which has no collaborations with ACMM

**Year 2024**

- a. to integrate ACMM activities with ADMM-Plus EWG on military Medicine (ADMM-Plus EWG on MM)
- b. to join other regional collaborations and ADMM-Plus EWGs initiatives which agree to collaborate with ACMM
- d. to seek an opportunity to cooperate with other regional collaborations and ADMM-Plus EWGs initiatives which has no collaborations with ACMM

**References**

1. Concept Paper on Establishment of ASEAN Center of Military Medicine
2. Term of Reference of the ASEAN Center of Military Medicine
3. Roadmap for establishment of the ACMM (2015-2019)